

2014 ANNUAL REPORT



PatronHis Excellency the Honourable Paul de Jersey AC

AFCM's Mission

Our passion is to:

- deliver an international quality chamber music festival and related experiences to Townsville
- enrich the cultural life of North Queensland; and
- create compelling reasons for audiences to visit from across Australia and around the world.

AFCM's Values

We value:

- musical professionalism of the highest standard
- active community and stakeholder engagement
- openness and informality
- education and cultural enrichment
- effective and accountable management and governance

AFCM's Key Partners and Collaborators

AFCM can only be successful through our partnerships with:

- artists
- audiences
- the Townsville and regional communities
- local, state and federal governments
- James Cook University
- business and other supporters
- donors and sponsors
- collaborators

AFCM's Strategic Objectives

- To grow and diversify our audiences
- To create a unique Festival experience
- To improve the quality and diversity of our venues
- To strengthen brand, marketing and communications
- To streamline and enhance our management processes, systems and governance



Diana Doherty Bach by Candlelight



Chair's Message



I was honoured to be appointed Chair of the Australian Festival of Chamber Music by the Board of Directors in March 2014, and on behalf of my board colleagues, I record our warmest appreciation for the significant contribution of my predecessor, Ms Jennifer Bott AO, to the Festival during her five year term. Her lasting legacy is the Future Fund, which now stands at \$247,478 (25% of the \$1 million target) and which will provide the Festival with much-needed financial stability and a modest income stream in the years ahead.

The 2014 Festival was both a critical and a financial success. We are privileged to have Piers Lane AO as our Artistic Director, and Sue Hackett as our General Manager. They are an inspirational duo, and their leadership of our small team ensures a level of excellence that results in a loyal and committed audience. Over

half of this audience travels from many parts of Australia to attend the Festival, thus providing substantial economic benefits to Townsville.

During my term as Chair, I hope to develop a community engagement strategy which will see us pro-actively building links with a broader cross-section of the Townsville community, who have so generously supported us over the past 24 years.

We were delighted to welcome the new Governor of Queensland and his wife to the 2014 Festival, and we are honoured that the Governor has agreed to be the Patron of the Australian Festival of Chamber Music. We enjoyed committed and enthusiastic support from the previous Governor The Honourable Penelope Wensley AC and we wish her, and Mr McCosker much happiness in their retirement.

We were also delighted to welcome the Federal Minister for the Arts, Senator the Hon George Brandis QCto the Festival, and we record our appreciation for his very practical support and encouragement.

Sandra Yates AO CHAIR AFCM, March 2015

Artistic Director's Message



The 2014 AFCM proved something of a hit. The artists seemed all to be on the same wavelength and very contented working with each other. The audiences were larger than ever, reflected in the best Box Office we have achieved to date, and the program was commended as the favourite one yet. It was a huge compliment to the AFCM that The Governor of Queensland, His Excellency The Honourable Paul de Jersey AC, and Mrs de Jersey, attended events on the first three days, among the very first official and private visits of his new position. The Minister for the Arts, the Hon Ian Walker, and Mrs Walker, also came for the first night of the festival and the Attorney General and Federal Minister for the Arts, Senator the Hon George Brandis QC, attended the final night's concert. All very gratifying, and an encouragement for the whole Festival team!

I owe a huge debt of gratitude to the administrative staff. Sue Hackett provided exemplary support and inspiration to all staff members. Sheridan Helft, Amy Zaghini, Rebecca Alferez, Jane Cairns , Jenny Sebba and Kelly Spice all made huge

contributions to the smooth and successful running of the Festival and I thank them sincerely for their efforts and the results they achieve.

I felt particularly sorry that the Palm Island trip, a particular project of Sue's, had to be abandoned at the last minute due to inclement weather and resulting high seas. This problem highlighted how arbitrarily fortunate we have been with weather for the past two trips to Orpheus Island and Radical Bay.

Our new Chair, Sandra Yates AO, was a strong and comfortable presence throughout the festival. She brought invaluable speaking, interviewing and interviewee skills on the Opening Night, in the Brewery Chat and during



a Concert Conversation and, as in the past few years, experienced the festival firsthand with constant concert-going and socialising.

The volunteers were their usual willing and giving selves, whether they were part of the driving loop, in the kitchen, or helping artists in a myriad other ways.

The opening Chefs in the North gala dinner proved to be the best to date. The marquee was an ideal shape for entertainment and increased attendance, and was simply, but classily decorated. The musical fare was varied and apposite and the food and service terrific, Maggie Beer and Damien Beaumont practised and entertaining hosts.



Cinderella takes a bow - Dene Olding conducting, Piers on the piano

Festival innovations proved successful: the Sunday night Concert Crawl was rapidly sold out and popular on the night itself. The Sunday afternoon presentation on Panufnik was loved by the people who attended and many people asked if I'd include something similar in the future. The Families' concert was again wonderfully sold, due to the number of local children participating in the performance. Peter Maxwell Davies' Cinderella proved more challenging to prepare than did Britten's Noye's Fludde last year. In the event, the orchestra was augmented with a few professionals to help out: three string players from the NZSQ, Genevieve Lacey on recorder and myself. Terri Brabon and Anne Milanovic and others had prepared the children marvellously and they were ready for

Dene Olding to pull the whole thing together as conductor. I am delighted that the community supported the event in such numbers.

The ABC team were lovely to have around and, as always, we are supremely aware of how invaluable the resultant publicity and broadcasts of our performances are.



Piers with Tasmin, Genevieve and Dene

The artists were an ideal mix this year. There were old faces and new, but all had generosity of spirit and a co-operative attitude, which is so important in the intense working conditions of a festival. Elena Kats-Chernin, as Composer-in-Residence, was a terrific draw card and communicative speaker and player, not to mention an original and entertaining person to have around. The overseas artists proved their worth in spades. Tasmin Little's famous star quality shone through. Her availability to audience and media and her communication skills were as impressive as her playing. She was one of a notable

number of outstanding women performers and personalities this year – Genevieve Lacey, Diana Doherty, Tamara-Anna

Cislowska, Elena Kats-Chernin, Emma Sholl, Sara Macliver and others really showed what girl power could do! I was thrilled too, by the combination of singers we had this year. Sara and Andrew Goodwin and Tom Meglioranza made a stunning trio, all with great voices, but also with musical intelligence and sincerity and considered preparation informing all of their performances. It was invaluable to have the Camerata of St Johns make a third appearance at the AFCM. Their prowess has steadily increased since their first visit and I feel extraordinarily lucky to be able to program chamber works with string orchestra. It was gratifying as AD, to be able to program modern works totally accepted by the audience. On the Monday night, having two large, challenging contemporary scores in one well-sold program proved just how open and accepting the AFCM audience now is.

Piers Lane AO Artistic Director, March 15



2014 Festival Program

THURSDAY 31ST JULY

6:30pm Jupiters Townsville Chefs in the North Dinner

Hosted by Maggie Beer and Damien Beaumont

Manuel Ponce Estrellita
William Kroll Banjo and Fiddle
Tasmin Little, Piers Lane



Piers Lane and Tasmin Little

Francesco Paolo Tosti Ideale Franz Lehár You are my Heart's Delight Andrew Goodwin, Piers Lane

Giovanni Sollima Lamentatio duo|alal

FRIDAY IST AUGUST

8:00pm Townsville Civic Theatre

James Cook University Opening Night

Concert - Serenade

Antonio Vivaldi Concerto for two violins RV 522 from

L'estro armonico Op.3 arr. for recorder, harpsichord and cello

Genevieve Lacey, Neal Peres da Costa, Daniel Yeadon

Wynton Marsalis *Meeelaan* for bassoon and string quartet

Bram van Sambeek, New Zealand String Quartet

Maurice Ravel Piano Trio in a minor Tasmin Little, Julian Smiles, Martin Roscoe

INTERVAL

Elena Kats-Chernin Scherzino Elena Kats-Chernin, Tamara-Anna Cislowska

Richard Strauss Morgen! Op.27 No.4 Thomas Meglioranza, Camerata of St John's

Antonín Dvořák Serenade for Strings in E major Op.22 Camerata of St John's

SATURDAY 2ND AUGUST

10:00am C2, Townsville Civic Theatre **Concert Conversations with Piers Lane I**Piers interviews Tamara-Anna Cislowska,
Genevieve Lacey, Kathryn Lockwood,
Thomas Meglioranza and Yousif Sheronick.

G.F. Handel Sonata in C major HWV 365 for recorder and continuo

Peter Sculthorpe Night Songs for violin (recorder), cello and piano (1995/2004)
Genevieve Lacey, Neal Peres da Costa, Daniel Yeadon

Peter Sculthorpe Sonata for Viola and Percussion duojalal

Charles Ives Down East, In the Alley, The Childrens' Hour, The Circus Band

Marc Blitzstein The New Suit (Zipperfly) Thomas Meglioranza, Tamara-Anna Cislowska

2:30pm Townsville Civic Theatre Families' Concert – Cinderella

Peter Maxwell Davies Cinderella Conducted by Dene Olding Piers Lane, TheatreiNQ, Amadeus Singers, Kirwan State High School

8:00pm Townsville Civic Theatre Governor's Gala – Complements of the Seasons



Antonio Vivaldi Concerto No.4 in f minor Op.8 RV 297 'Winter' from 'The Four Seasons' Genevieve Lacey, Neal Peres da Costa, Camerata of St John's

C.P.E. Bach from Cello Concerto in A major Wq I 72, H439

Largo

Allegro Assai

Alexander Baillie, Neal Peres da Costa, Camerata of St John's

Roxanna Panufnik Four World Seasons Autumn in Albania, Tibetan Winter, Spring in Japan, Indian Summer Tasmin Little, Camerata of St John's

INTERVAL

Vaughan Williams Concerto in a minor for oboe and strings
Diana Doherty, Camerata of St John's

Aaron Copland Appalachian Spring Camerata of St John's, Irina Morozova, Julian Smiles, Kees Boersma, Emma Sholl, David Griffiths, Bram van Sambeek, Tamara-Anna Cislowska

SUNDAY 3RD AUGUST

I I:00am St James' Cathedral *In Memoriam*This concert is dedicated to the memory of the great Russian cellist Alexander Ivashkin (1948-2014), a much-loved and regular participant in the AFCM over many years.

Maurice Ravel arr. Trevor Wagler Prelude, Forlane, Menuet, Rigaudon from Le Tombeau de Couperin Tamara-Anna Cislowska, Helene Pohl, Rolf Gjelsten, Diana Doherty, David Griffiths

Benjamin Britten Who Are These Children? Andrew Goodwin, Piers Lane

Richard Strauss Metamorphosen
Dene Olding, Douglas Beilman, Irina Morozova,
Kathryn Lockwood, Julian Smiles,
Alexander Baillie, Kees Boersma

2:30pm C2, Townsville Civic Theatre Virginia Chadwick Memorial Reef Talk

Maurice Ravel Ondine from Gaspard de la Nuit Pamela Page

Franz Schubert Das Fischermädchen D.957 No.10, Auf dem Wasser zu singen D.774, Meeres-Stille D.216, Der Schiffer D.536

Cole Porter The Tale of the Oyster Thomas Meglioranza, Piers Lane

4:00pm C2, Townsville Civic Theatre
AFCM Winterschool - Young String
Ensemble Performance

5:00pm Townsville Civic Theatre **Panufnik: His Quest for Peace**

By Tama Matheson and Gary Thorpe in consultation with Camilla Jessel, Lady Panufnik. Directed and Narrated by Tama Matheson. The extraordinary and moving story of the effects of wartime and politics on one of Poland's great composers.

Andrzej Panufnik Concerto for Violin and Strings Tasmin Little, Camerata of St John's

Witold Lutoslawski Variations on a Theme of Paganini Piers Lane, Martin Roscoe

7:45pm for 8:00pm Perc Tucker Regional Gallery, The Brewery, Old Courthouse Theatre Concert Crawl

Program I at Perc Tucker Regional Gallery Elena Kats-Chernin Joyce, Turkish Delight, Blue Silence, Moth-Eaten Rag, Peggy's Minute Rag, Eliza Aria, Russian Toccata Alexander Baillie, Elena Kats-Chernin, Tamara-Anna Cislowska, David Griffiths

Program 2 at The Brewery
David Krakauer Klezmer
Kenji Bunch Found Objects
Zhao Jiping Summer in the High Grassland
Evan Ziporyn Honey from Alast
duo|alal

William Barton Improvisation

Program 3 at the Old Courthouse Theatre Georg Philipp Telemann Trio Sonata in F major TWV 42 for recorder and viola da gamba from Essercizii Musici overo Dodeci Soli e Dodeci Trii a diversi stromenti Genevieve Lacey, Neal Peres da Costa, Daniel Yeadon

Heitor Villa-Lobos Duo for Oboe and Bassoon W535

Diana Doherty, Bram van Sambeek

Elena Kats-Chernin Russian Rag arr. for recorder, cello and harpsichord Genevieve Lacey, Daniel Yeadon, Neal Peres da Costa



MONDAY 4TH AUGUST

10:00am C2, Townsville Civic Theatre Concert Conversations with Piers Lane 2

Piers interviews Douglas Beilman, Andrew Goodwin, Tama Matheson and Helene Pohl.

Franz Schumann from Dichterliebe Op.48, Im wunderschönen Monat Mai; Wenn ich in deine Augen Seh; Ich grolle nicht; Aus alten Märchen winkt es; Die alten, bösen Lieder Andrew Goodwin, Piers Lane

Johannes Brahms String Quartet in c minor Op.51 No.1

New Zealand String Quartet

I:00pm The Banquet Centre, The Brewery

Chamber Chat - Playing for Time

Extraordinary lives: Sandra Yates AO (New Chair

AFCM) talks with Elena Kats-Chernin, Tasmin

Little and Helene Pohl.

5:30pm Townsville Civic Theatre Ray Golding Sunset Series – Belgian Chocolates

Guillaume Lekeu *Piano Quartet in b minor* (unfinished)

Dene Olding, Irina Morozova, Julian Smiles, Piers Lane

Eugène Ysaÿe Sonata No.3 for solo violin Tasmin Little

César Franck Sonata for violin (oboe) and piano in A major

Diana Doherty, Tamara-Anna Cislowska

8:00pm Townsville Civic Theatre Evening Series

- Happy Birthday Pamela Page!

G.F. Handel Silete Venti – motet for soprano and orchestra HWV242

Sara Macliver, Diana Doherty, Neal Peres da Costa, Bram van Sambeek, Camerata of St John's

Herbert Howells Elegy

Kathryn Lockwood, New Zealand String Quartet, Camerata of St John's

Erkki-Sven Tüür Whistles and Whispers from

Genevieve Lacey, Camerata of St John's

INTERVAL

Peter Maxwell Davies Eight Songs for a Mad King Conducted by Julian Smiles Thomas Meglioranza, Dene Olding, Alexander Baillie, Emma Sholl, David Griffiths, Tamara-Anna Cislowska, Yousif Sheronick



Eight Songs for a Mad King. Thomas Meglioranza and Julian Smiles (conductor)

Henry LitoIff Scherzo from Concerto Symphonique No.4 in d minor Op. 102
Pamela Page, Camerata of St John's, Emma Sholl, Diana Doherty, David Griffiths,

Bram van Sambeek, Yousif Sheronick, Max Olding

TUESDAY 5TH AUGUST

I I:00am Depart SeaLink Breakwater Ferry Terminal **Palm Island Concert** Camerata of St John's, William Barton, Yousif Sheronick

WEDNESDAY 6TH AUGUST

10:00am C2, Townsville Civic Theatre Concert Conversations with Piers Lane 3
Piers interviews William Barton, Kees Boersma,
Gillian Ansell and Rolf Gjelsten.

William Barton Improvisation

Antonín Dvořák String Quintet No.2 in G major Op.77 B49

New Zealand String Quartet, Kees Boersma

I:00pm Perc Tucker Regional Gallery **AFCM Winterschool – Advanced Public Masterclass I**

4:30pm Atrium, Townsville Civic Theatre Festival Starter Pack pre-concert talk

5:30pm Townsville Civic Theatre Ray Golding Sunset Series - Bach by Candlelight I

Partita for solo flute (bassoon) BWV 1013 Bram van Sambeek

3 Two-Part Inventions No.8 in F major, No.4 in d minor, No.13 in a minor Dene Olding, Julian Smiles



Elena Kats-Chernin Re-Inventions

No.1 for Descant Recorder (based on Invention No.8 in F major)

No.2 for Tenor Recorder (based on Invention No.4 in d minor)

No.3 for Descant Recorder (based on invention No.13 in a minor)
Genevieve Lacey, New Zealand String Quartet

Cantata BWV 211 'The Coffee Cantata' Sara Macliver, Andrew Goodwin, Thomas Meglioranza, Dene Olding, Michele Walsh, Irina Morozova, Daniel Yeadon, Kees Boersma, Neal Peres da Costa

8:00pm Townsville Civic Theatre Evening Series - Bach by Candlelight 2

Partita No. 1 in B flat major BWV 825 Daniel de Borah

Oboe Sonata in G minor BWV 1030b Diana Doherty, Neal Peres da Costa

Sheep May Safely Graze from Cantata BWV 208 Sara Macliver, Genevieve Lacey, Emma Sholl, Neal Peres da Costa, Daniel Yeadon

Partita No.2 in d minor BWV 1004, Chaconne Tasmin Little

INTERVAL

Suite for solo cello No.5 in c minor BWV 1011 Alexander Baillie

Brandenburg Concerto No.3 in G major BWV 1048
Dene Olding, Michele Walsh, Douglas Beilman,
Irina Morozova, Kathryn Lockwood, Gillian
Ansell, Julian Smiles, Daniel Yeadon, Rolf Gjelsten,
Kees Boersma, Neal Peres da Costa



Brandenburg Concerto No. 3
THURSDAY 7TH AUGUST
10:00am C2, Townsville Civic Theatre Concert
Conversations with Piers Lane 4

Piers interviews Daniel de Borah, David Griffiths, Sara Macliver and Emma Sholl.

Richard Strauss Ophelia-Lieder Op.6 Ständchen Sara Macliver, Piers Lane

Albéric Magnard Quintet for Piano and Winds in d minor Op.8

Emma Sholl, Diana Doherty, David Griffiths, Bram van Sambeek, Daniel de Borah

I:00pm Perc Tucker Regional Gallery

AFCM Winterschool – Advanced Public

Masterclass 2

3:00pm The Banquet Centre, The Brewery **Gold Pass Q&A**

Dene Olding interviews Piers Lane AO

5:30pm St Joseph's Church Ray Golding Sunset Series - Strings + I

Gioacchino Rossini Duo for cello and double bass in D major Julian Smiles, Kees Boersma



Julian Smiles and Kees Boersma - St Joseph's Church

Peter Sculthorpe Song for Neilma Genevieve Lacey, Dene Olding, Michele Walsh, Irina Morozova, Julian Smiles

Johannes Brahms Sextet for Strings No.1 in B flat major Op.18

Tasmin Little, Michele Walsh, Kathryn Lockwood, Irina Morozova, Alexander Baillie, Rolf Gjelsten

8:00pm Townsville Civic Theatre Evening Series
- A Shropshire Lad

Franz Joseph Haydn String Quartet in C major Op.54 No.2 New Zealand String Quartet



Ralph Vaughan Williams Piano Quintet Helene Pohl, Gillian Ansell, Alexander Baillie, Kees Boersma, Martin Roscoe

INTERVAL

George Butterworth Six Songs from A Shropshire Lad

Thomas Meglioranza, Piers Lane

Ludwig van Beethoven String Trio in G major Op.9 No.1

Dene Olding, Irina Morozova, Julian Smiles

FRIDAY 8TH AUGUST

10.00am C2, Townsville Civic Theatre Concert Conversations with Piers Lane 5

Piers interviews Alexander Baillie, Elena Kats-Chernin, Martin Roscoe and Bram van Sambeek.

Elena Kats-Chernin Faded Curtains, Nonchalance Bram van Sambeek, Elena Kats-Chernin

Richard Strauss Sonata for Cello and Piano in F major Op.6

Alexander Baillie, Martin Roscoe

I:00pm Perc Tucker Regional Gallery **AFCM Winterschool – Advanced Public Masterclass 3**

5:30pm Townsville Civic Theatre Ray Golding Sunset Series - Homage

Ludwig van Beethoven Sonata in D major for cello and piano Op.102 No.2 Julian Smiles, Martin Roscoe

Ralph Vaughan Williams *On Wenlock Edge* Andrew Goodwin, Daniel de Borah, New Zealand String Quartet

Yousif Sheronick Jubb Jannin Glen Velez Homage duoJalal

8:00pm Townsville Civic Theatre **Evening Series** - *The Kreutzer*

Elena Kats-Chernin String Quartet No.1: Joyce's Mob

Joyce

New Zealand String Quartet

Franz Schubert Nacht und Träume, An Silvia, An die Musik, Nachtstück, Die Forelle, Du bist die Ruh Andrew Goodwin, Daniel de Borah

Ludwig van Beethoven Sonata No.9 in A major Op.47 'Kreutzer' Tasmin Little, Martin Roscoe

INTERVAL

César Franck Quintet in F minor for Piano and Strings

Goldner String Quartet, Piers Lane

SATURDAY 9TH AUGUST

10:00am C2, Townsville Civic Theatre **Concert Conversations with Piers Lane 6**

Piers interviews Diana Doherty, Tasmin Little and Sandra Yates AO (new Chair AFCM).

Heinz Holliger Sonata for solo oboe Diana Doherty

Richard Strauss Sonata for violin and piano Tasmin Little, Piers Lane

I:00pm C2, Townsville Civic Theatre **AFCM** Winterschool – Advanced Concert



Winterschool time of year

3:00pm Townsville Civic Theatre Forgotten String Quartets

Produced in association with Vexations840

8:00pm Townsville Civic Theatre **Festival Farewell** - **Keep the Home Fires Burning**

Jacob van Eyck Engels Nachtegaeltje Genevieve Lacey

Christoph Willibald von Gluck arr. Sgambati Mélodie Daniel de Borah

David Popper Hungarian Rhapsody Op.68



Alexander Baillie, Piers Lane

Robert Schumann Quintet for Piano and Strings Op.44

New Zealand String Quartet, Martin Roscoe

INTERVAL

Francis Poulenc *Trio for Oboe, Bassoon and piano* Diana Doherty, Bram van Sambeek, Piers Lane

Maurice Ravel Tzigane
Tasmin Little
George Gershwin arr. Graham Hair Bidin' My
Time
Goldner String Quartet, Kees Boersma

Enzo Rao Camemi A Different World duojalal

Rudolph Sieczińsky Vienna, City of my Dreams Irving Berlin Stay down here where you belong Roy Atwell Some Little Bug is Going to Find You Carrie Jacobs-Bond A Perfect Day **Ivor Novello** Keep the Home Fires Burning Thomas Meglioranza, Piers Lane

Keep the Home Fires Burning arr. Tim Murray Tutti



Keeping the Home Fires Burning - until 2015

END OF PROGRAM

General Manager's Report



March 2014 saw the smooth transition of Chair from Jennifer Bott AO to Sandra Yates AO. I would like to note my thanks to Jenny for her support and guidance and also express my thanks on behalf of AFCM for her contribution to the Festival and the successful launch of the AFCM Future Fund which has been such an important initiative. Sandra has picked up the reins without missing a beat and 25th anniversary planning was a priority for the rest of the year. On behalf of the AFCM I welcome her to the position of Chair and look forward to seeing her very exciting plans realised.

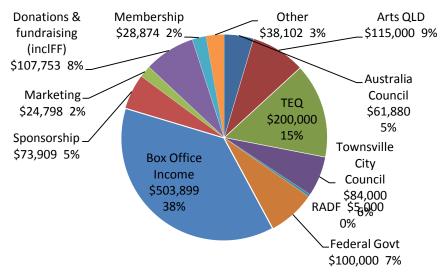
A big project for 2014 was the commission of Sounds Like Paradise: 25 Years of the Australian Festival of Chamber Music by Jean Dartnall. Many months of interviews and research has produced an excellent narrative of the AFCM with a strong oral history component. The ups and downs, hope and fulfilment are all there and many of the key figures come to life,

it's an important story to have recorded and I am sure it will be the prompt for many more anecdotes and, I hope, more facts.

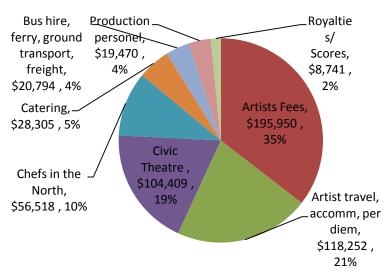
Financially AFCM had a good year though not without its own ups and downs. Sponsorship fell short of target by \$39,000 and anticipated Foundation income by \$23,000. Fortunately record Box Office income, exceeding target by \$24,000, and better than expected results in all other income streams (Membership, Donations, Marketing income), plus careful management of operating expenses, saw us slide into the black if not quite all the way to our budgeted surplus. My thanks to the Marketing team who achieved a record breaking result for the first time we took more than half a million at Box Office - and to the whole team for managing costs with exemplary discipline.

I am also pleased to report that in 2015 the AFCM will be paying to Arts Queensland the final \$25,000 instalment on the repayable grant of \$250,000 provided at the close of 2010 and we will be free of debt.

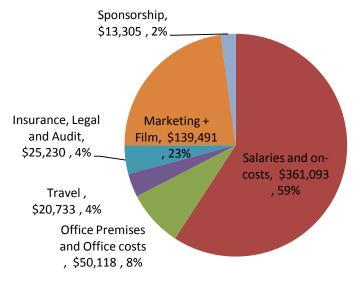
Sue Hackett, March 2015



AFCM 2014 Income Streams



AFCM 2014 Production costs



AFCM 2014 Overheads



	KPIs			
Goals		2013 ACTUAL	2014 Actual	Result
1 Grow and diversify our audiences - increase consumer awareness and Festival audience through effective marketing and communications	Increase attendance, as measured by box office income by at least 3% each year	451,297	503,899	12%
	Achieve an 8% increase in visitor nights each year	14,576	15,158	4%
	Grow the Festival Friends database by 20% in 2014, and 10% each year thereafter	3,050	3,668	20%
2 Create a unique festival experience — create a unique Festival experience for everyone, from artists to audiences, sponsors and supporters	Create an annual Artistic Plan that continues to deliver high quality programming	Annual	Annual	Annual
	Ensure at least 1/3 rd of artists each year are from overseas	33%	33%	37%
	Include at least one event that caters to light classical music consumers and/or holiday makers	3	3	
	Improve response rates for the annual audience survey by 5% and maintain an overall satisfaction rating of 90% or higher	274 responses, 98% satisfaction	420 responses 97% satisfaction	97%
	Include one event that caters to schools, families and the local community	1	2	2
	Increase Winterschool attendance by 10% each year	22	24	10%
a Long-term sustainability — maintain an operational and financial structure that guarantees future stability and success	Achieve a 10% increase in income from donors and sponsors	196,809	166,342	-18%
	Identify and apply for one new trust or foundation grant each year	2	3	3
	Establish AFCM Future Fund and set annual targets for AFCM surplus and philanthropic donations	\$217,367	247,880	14%
	Implement annual performance appraisals for all staff	Yes	Yes	Yes
	Annual planning session with Board & Staff that includes review 2 organisational policies or systems each year	Yes, Development & 2015	Capacity building/com munity engagement	



AUSTRALIAN FESTIVAL OF CHAMBER MUSIC LIMITED STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED 31 DECEMBER 2014

AUSTRALIAN FESTIVAL OF CHAMBER MUSIC LIMITED STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED 31 DECEMBER 2014

YEAR ENDED 31 DECEMBER 2014		ON TOR THE
Income	2014	2013 861,395
Revenue	777,334	
Government Grants	534,940	455,880
Revenue in kind	88,000	0
Employee Beneft Expenses	(331,992)	(327,578)
Depreciation	(3,493)	(4,992)
Programming Expenses	(315,020)	(346,302)
Production Expenses	(154,113)	(146,915)
Box Office Costs	(100,305)	(86,610)
Advertising, marketing, Hospitality and special events	(152,796)	(168,596)
Administration and operating fees	(23,748)	(28,314)
Expenditure in kind	(88,000)	0
Other expenses	(93,714)	(105,764)
Total comprehensive income for the year	137,093	102,204
AUSTRALIAN FESTIVAL OF CHAMBER MUSIC LII	MITED BALANCE SHEET AS	AT 31 DEC 14
CURRENT ASSETS		
Cash and Cash equivalents	484,083	368,269
Trade and other receivables	56,761	56,323

CURRENT ASSETS		
Cash and Cash equivalents	484,083	368,269
Trade and other receivables	56,761	56,323
Other current assets	8,092	2,273
TOTAL CURRENT ASSETS	548,936	426,865
NON-CURRENT ASSETS		
Property, plant and equipment	5,986	8,193
TOTAL NON-CURRENT ASSETS	5,986	8,193
TOTAL ASSETS	554,922	435,058
CURRENT LIABILITIES		
Trade and other payables	55,679	49,434
Employee Benefits	12,371	10,845
Financial Liabilities	25,000	25,000
TOTAL CURRENT LIABILITIES	93,050	85,279
NON-CURRENT LIABILITIES		
Financial liabilities	0	25,000
TOTAL LIABILITIES	93,050	110,279
NET ASSETS	461,872	324,779



EQUITY	2014	2013
Future Fund Reserve	247,478	217,336
Retained Surplus	214,394	107,443
TOTAL EQUITY	461,872	324,779

This is an extract from the 2014 audited Financial Statements. The full version of the Financial Statements can be found on the AFCM website. The Balance Sheet is to be read in conjunction with the notes to the Financial Statements on pp 12-20.



The AFCM thanks all those who so generously support the Festival in so many ways, the celebration of the 25th Festival in 2015 is testament to every gesture large and small that has been made, they all add up to a world of possibility for this unique event.

AFCM Future Fund Founding Donors acknowledged in perpetuity (\$1,000 or more donated in 2013)

Dr Nita Vasilescu

Mr Joe Tapiolas (Parkside Group)

Sandra Yates AO and Mr Michael Skinner

Jennifer Bott AO

Sue Hackett

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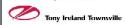






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